

### Programme 2011-12

#### 2011

##### April

Day of Prayer & Fasting  
French MCF anniversary meeting

##### May

Lithuanian Cadet Bible Camp  
Travel in Zambia & South Africa  
Travel in Croatia

##### June

SIMM Week (UK)  
Alpha International Conference  
Prayer Day  
French Protestant military meeting  
Travel in Serbia  
MEO South Korea

##### July

New Wine Conference (Display) (UK)  
Travel in India  
Travel in Greece

##### August

Sailing Retreat (Holland)  
Travel in Senegal

##### September

ACCTS USA Staff & Board Meetings  
Marriage teaching (Moldova)  
World Conference 2014 planning  
meeting South Africa  
AMCF Regional Conference South-  
ern Africa (Swaziland)  
Romanian MCF Annual Conference

##### October

Travel in Estonia, Latvia & Lithuania  
Travel in Hungary  
Portuguese MCF Annual Conference  
Bulgarian MCF Conference

##### November

Travel in Cameroon  
AMCF Regional Conference South  
Asia (Sri Lanka)  
Greek MCF Founding Conference  
Travel in FYROM

##### December

Travel in Tunisia  
Travel in Uganda, Burundi, Ethiopia  
South Sudan & Kenya

#### 2012

##### January

Executive Council Retreat  
Skiing Retreat (Austria)

##### February

AMCF European Military Christian  
Meeting (Germany)  
Supporters' Weekend (Salisbury, UK)

##### March

Travel in Central Africa  
Travel in Cape Verde  
Marriage Seminar (Lithuania)  
ACCTS USA Staff Meeting

### AMCF Conferences in South Asia and Southern Africa

AMCF regional conferences are the culmination of years of hard work of travelling, visiting, encouraging and planning. They reflect almost every facet of MMI's work and in 2011 two such conferences were held. The first was in Swaziland for the Southern Africa region and the second in Sri Lanka for South Asia. Both saw participants assembling from right across their respective regions. In South Asia participants were welcomed from a country that had never before attended any AMCF conference and where, since then, a new MCF has been launched. It is a place where it is difficult to be a Christian in the armed forces and the support that MMI offers is vital. In Southern Africa, Swaziland demonstrated that even the smallest country can deliver an event that honours God and the Lord Jesus Christ reflecting the Biblical precept not to look down on those less prosperous than others. Again countries without Military Christian Fellowships were represented and their delegates envisioned to launch MCFs at home. In the year ahead MMI staff will be visiting many of the countries that attended these events to offer further support and encouragement.

### Objectives & Activities of MMI

MMI was established by Trust Deed in 1974 for the promotion of the Christian faith. Since its inception it has focused its activities on the armed forces to encourage and equip men and women in the armed forces of the world to be effective Christian disciples at work and at home, growing as Christians and making other disciples.

MMI's work advances Christianity by promoting mature and effective Military Christian Fellowships (MCF) and Chaplaincies that follow orthodox Christian teaching in particular with regard to the profession of arms. This work is with all those in the armed forces of the world prepared to listen to the Christian message and/or receive Christian ministry.

MMI seeks to achieve its mission through facilitating conferences, seminars, retreats, symposiums and the like at local, national, regional and international level throughout the regions we operate in. These are: Africa, Europe, Middle East and South Asia. To support these activities we build and maintain relationships through communication, correspondence and by regular visits to Christians in these

regions' armed forces. MMI also maintains contact and communication with existing chaplaincies in the countries in which it operates and supports efforts to form chaplaincies in countries which currently do not have them.

MMI is one of three principle supporting organisations for the worldwide Association of Military Christian Fellowships.

### Review of MMI activities in 2011-12

#### Europe

MMI's new regional team leader for Europe, Grozdan Stoevski made a major impact on the military Christian work in Europe. He has covered thousands of miles criss-crossing Europe to meet with MCFs and contacts, often new to MMI. In this last year he has played a major role in the relaunch of the M. and Bulgarian MCFs, a new MCF being established in Greece and key contacts being developed in Croatia and Serbia. Cadets from Croatia took part in the annual MMI sailing retreat and afterwards the Military

Bishop wrote to MMI to endorse the value of their participation. In March 2012 MMI staff led a marriage seminar in Lithuania. This followed MMI staff making a major journey through Lithuania, Estonia and Latvia to encourage contacts, including the new MCF in Latvia, and to ask what additional support would be welcome. Marriages in the armed forces are always under pressure.

#### Middle East

In the Middle East we have also seen a new MCF born and MMI's regional team leader, Colonel Richard Sandy visited the leadership to encourage them and identify what support might be welcome. Events in the Middle East gave us the theme for our annual Supporters' Weekend: *MMI and the Arab Spring*. Over 110 people attended to hear guests from Jordan and Egypt and our keynote speaker, Syrian born Chawkat Moucary, present their perspectives of all that is going on and the implications for Christians. Significant resources will be directed to this region in 2012-13.

#### South Asia

In addition to the AMCF conference reported on above the MMI regional team leader for South

Asia travelled in India where we are keen to see much greater progress in the development of an MCF. India will be a major focus for our work in that region in 2012.

#### Africa

Three significant journeys have been made in Francophone Africa where the MCFs need much support. Corruption is rife and national instability often projects the military to the forefront of affairs. MMI staff members have been in Senegal, Cameroon and the Central African Republic to encourage the fellowships there and offer support in whatever way would be most helpful. For the first time we have been able to visit the fellowship in Cape Verde. Our Portuguese staff member, Lieutenant Colonel Samuel Coias visited with the regional AMCF vice president and both were made very welcome. MMI's regional team leader for East and Southern Africa, Major Homfray Vines undertook a major missionary journey through Uganda, Burundi, Ethiopia, South Sudan and Kenya in December 2011 one highlight of which was meeting with the Ethiopian Defence Christian Fellowship which has more than 1,000 members meeting regularly.



# Financial Review 2011-12\*

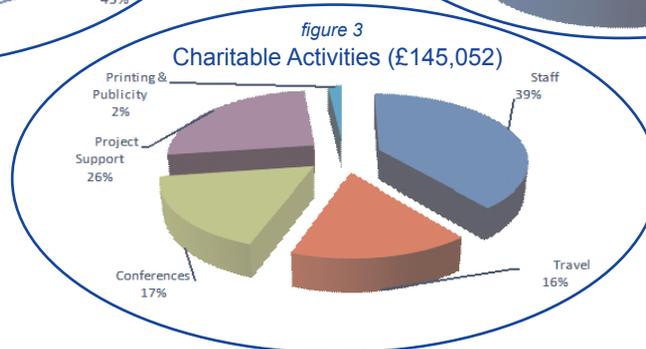
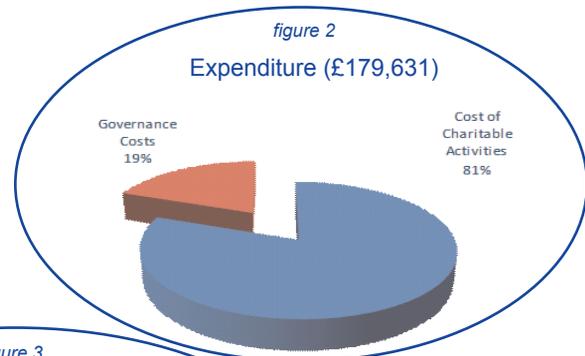
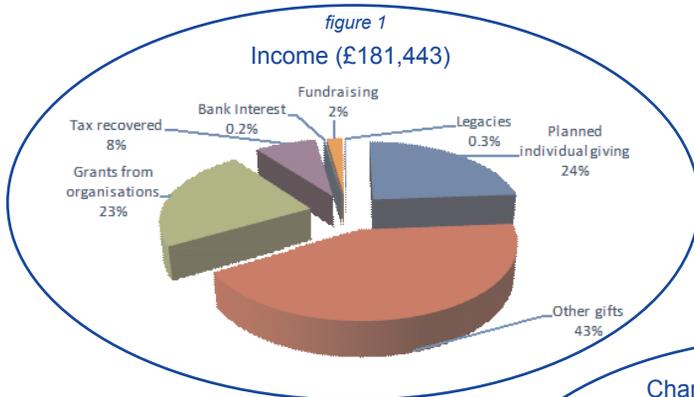
Our financial year began with a day of prayer and fasting recognising our difficult financial situation and the need to hear what God was saying to us in it. Within days we had a significant grant and then another that lifted our spirits as well as our financial credit balance and confirmed yet again that God had not abandoned us nor was He indicating any slow down on the work he had for us.

We were blessed throughout the year and ended it with a small financial surplus, most of which is committed to projects in the new year or beyond.

The charts below provide an explanation of our income and expenditure. The income sources are largely clear from the segment labels; "Other gifts", the largest segment at 43%, refers to one-off gifts from individuals. The govern-

ance costs (19%) refer to a portion of the office staff's salaries (a significant element of their work is part of our field work) and office running costs. The field work or charitable activities are explained at figure 3. As can be seen we invest most in our staff members. Their missionary journeys and communication with MCFs and contacts throughout the world are the bread and butter of our work

as you will have read in the review. "Project support" refers to the many activities that do not amount to formal conferences such as the skiing and sailing retreats, marriage and leadership seminars, SIMM week and the discipleship course we have been developing. Such reserves as are held by MMI are either designated funds, or a small amount (£15,000) to cover commitments when income is low.



\* This Financial Review complements the MMI Financial Policy set out in the annual accounts presented to the Charities Commission and available from the MMI office.

## Aim and Constitution of Military Ministries International

"The vision of MMI is to see the Kingdom of God established and growing in the military of every country we serve."

**MMI** (the working name of the Association for Christian Conferences, Teaching and Service) is a private organisation; non-denominational and unrelated to any specific church or government body. It was constituted by a Trust Deed dated 20 December 1974 and is a registered UK charity, number 284203. It has sister organisations in the United States of America and South Korea which operate along similar lines but with different areas of interest and different, independent boards of directors. There is some overlap and partnership in activities. In the year 2011-12 MMI's major areas of operation were Europe, Africa, the Middle East and South Asia.

### Management

MMI staff are responsible to an Executive Council chaired by a Chief Executive/Team Leader, reporting to the MMI Trustees. The Executive Council meets approximately every 6 weeks.

### Trustees

Trustees are recruited by invitation and appointed by the existing trustees as set out in the Trust Deed. Trustees meet 3 times each year in Spring, Summer and Autumn. The following are currently serving as trustees or served during 2011-12:

Mr David Thomson (Chairman), Maj (Retd) David Baldwin MBE, Capt Mike Barritt RN, Maj Gen (Retd) Tim Cross CBE, Mrs Yvonne Cobbold, The Rev Col (Retd) Richard Cobbold, The Rev Paul Cowley, Maj Gen (Retd) Arnvid Løvbukten (Norway), The Rev Philip Majcher, Lt Col (Retd) Innocent Shams (UK & Pakistan). Nine out of a maximum of 10 appointments were filled at the time of reporting and a potential trustee was attending meetings.

### Staff

Chief Executive/Team Leader	Col (Retd) Jos McCabe OBE
Africa Team Leaders	Col (Retd) Jos McCabe OBE (West & Francophone), Maj (Retd) Homfray Vines (East & Southern)
Europe Team Leader	The Rev Lt(Retd) Grozdan Stoevski (Bulgaria)
South Asia Team Leader	Mr Chris West
Middle East Team Leader	Col (Retd) Richard Sandy
Africa Staff	Lt Col (Retd) Samuel Cóias (Portugal)
European Staff	Col (Retd) Igor Sawicki (Poland), Oberstlt a.D. Rainer Thorun (Germany), The Rev Paul Whitehead (retired October 2011); Maj (Retd) Mark Hibbert-Hingston, The Rev Cdr Mike Terry RN (Retd)

Prayer Coordinator	Flt Lt (Retd) Sue Millard
Secretary	Lt Col (Retd) Mike Paterson OBE
Fin & Admin Secretary	Mrs Judith Hillary

**Registered address:** Havelock House, Barrack Road, Aldershot, Hants, GU11 3NP

**Independent Examiner:** Mrs Wendy Tresise, Tresise and Company Chartered Accountants, Brockhurst, 28 Evesham Walk, Sandhurst, Berkshire, GU47 0YU